OPENING MAY 30, 2017 09:00-12:25 CONFERENCE

CATALYST FOR CHANGE









PROGRAM OVERVIEW

08:15 DOORS OPEN

All seated by 09:00 for H.R.H Crown Prince Haakon

09:00 CONFERENCE OPENING

• Musical opening by Angelina Jordan

09:20 CATALYSTS FOR CHANGE:

THE GEOPOLITICAL PERSPECTIVE

- Welcome & A Global Outlook
- Geopolitical Perspectives
- Liquid Borders How Technology Reshapes The World
- Awards presented by H.R.H. Crown Prince Haakon of Norway

10:15 CATALYSTS FOR CHANGE:

THE INDUSTRY'S PERSPECTIVE

- Disruption of Shipping
- Industry Interruption
- Sustainable Ownership

11:05 COFFEE BREAK

11:20 CATALYSTS FOR CHANGE:

TAKING AN OUTSIDERS' PERSPECTIVE

- From Buzzwords to Business
- Cargo Owner As Change Agent
- Blockchain Alliance
- Trust in a Digital World
- The Future Of Transportation

12:20 TAKE AWAYS & CLOSING REMARKS

- Reflections
- End of Conference / Lunch











CATALYST FOR CHANGE

Catalyst for Change is Nor-Shipping 2017's main theme. The industry is experiencing the effects of a transformative global shift beyond the usual cycles, where both challenges and opportunities arise in three key areas; sustainability, digital transformation and the ocean space. Nor-Shipping will be an arena for discussing what the key factors will be in this changing landscape.



The Opening Conference will address the impact of digitization and increased sustainability focus as drivers for change in the maritime industry. The conference aims to create a better understanding of industry disruption and various approaches for how to tackle it.



DR. PARAG KHANNA MODERATOR Managing Partner



MODERATOR Editor, TradeWinds



Managing Director, Norwegian Shipowners' Association

CATALYSTS FOR CHANGE:

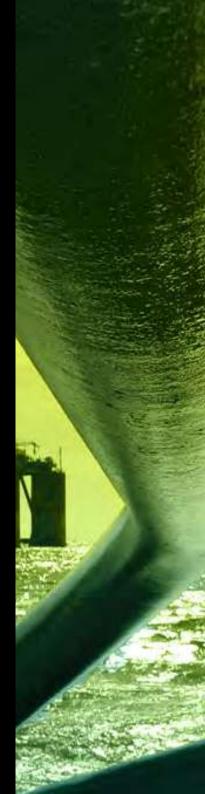
THE GEOPOLITICAL PERSPECTIVE

Session 1 will begin with an overview of the geopolitical forces shaping our world. COP21, Brexit, the U.S. elections, regional political unrest and the shift from West to East are just some examples of events that have created new challenges – and uncertainties – for an industry already hit by slow economic growth. How will world events impact upon shipping?



WELCOME & A GLOBAL OUTLOOK

Henriksen will take a global view of three threats, three trends and three opportunities affecting our world.



GEOPOLITICAL PERSPECTIVES

Panelists will discuss global issues based on welcome speech by Henriksen.



WOLFGANG LEHMACHER Director, Head of Supply Chain & Transport, World Economic Forum



OLAJOBI MAKINWA
Chief Africa, Transparency &
Anti-Corruption, UN Global



MONICA MÆLAND Norwegian Minister of Trade & Industry



UWE BECKMEYER State Secretary, Ministry for Economic Affairs and Energy, Germany

LIQUID BORDERS - HOW TECHNOLOGY RESHAPES THE WORLD

Global strategist, international relations expert and best-selling author Parag Khanna shares his views on global tech trends.



DR. PARAG KHANNA Managing Partner Hybrid Reality







CATALYSTS FOR CHANGE:

THE INDUSTRY'S PERSPECTIVE

Facing disruptive forces as seen across other industries, we present a disruption of shipping keynote, followed by industry interruption response by shipowners who seek to identify our industry's key strengths and shortcomings. Can we learn from other disrupted industries to avoid making critical mistakes? Should ship owners be prepared to invest strategically in developing digital assets with the same appetite for risk as when investing in steel? How can the industry address the need for new financing and ownership models to ensure more robust and sustainable business?



TONY SEBA
Thought Leader, Lecturer,
Stanford University, Serial
Entrepreneur Silicon Valley

DISRUPTION
OF SHIPPING

Tony Seba is an expert speaker on industry and market disruption, focusing on exponential technology trends, new business models and product architecture innovations that are leading to the disruption of the world's major industries, including energy, transportation, infrastructure, finance and manufacturing.





Panelists will discuss Tony Seba's keynote and reflect on industry strengths and shortcomings in a digital world.



ELISABETH GRIEG Owner, Grieg Group Chair Grieg Star & Vice Chair, G2 Ocean



DR. NIKOS TSAKOSPresident & CEO, Tsakos
Energy Navigation /
Chairman INTERTANKO



KHAMIS JUMA BUAMIM Group CEO Gulf Navigation



GEIR HÅØY President & CEO Kongsberg Group

SUSTAINABLE OWNERSHIP

In this discussion, panelists share views on sustainable ownership models.



ERIK HELBERG
MODERATOR
CEO, Clarksons Platou



KRISTIAN SIEM Founder & Chairman Siem Industries



LEIF HØEGHDirector
Höegh Capital Partners



KRISTIN H. HOLTH EVP / Global Head of Shipping, Offshore & Logistics, DNB



ANDRIAN R. DACY Chief Investment Officer, Global Maritime Investment Fund J.P Morgan

CATALYSTS FOR CHANGE:

TAKING AN OUTSIDERS' PERSPECTIVE

Session 3: We will hear from industry heavyweights on how they are taking bold steps to adapt to the digital world. The keynotes and panels will demonstrate how new technologies can be utilized by leveraging strategic cross-industrial or intra-industrial partnerships to transform business models and global supply chains. The audience will get first hand insights on how these companies transition from buzzwords to business, collaborate with tech partners, and build trust in a digital world.





FROM BUZZWORDS TO BUSINESS

Wilhelmsen will share how his organisation is adopting "Silicon Valley" thinking.



THOMAS
WILHELMSEN
CEO
Wilh. Wilhelmsen Group

CARGO OWNER AS CHANGE AGENT

Bhatti will share details on how BHP Billiton's new online auction platform will transform the indsutry.



RASHPAL SINGH BHATTI VP Freight BHP Billiton

BLOCKCHAIN ALLIANCE

Kouwenhoven will share insights on IBM's "blockchain" project with Maersk - and how digital technologies can reduce costs and improve transparency.



NORBERT KOUWENHOVEN EU Solutions Customs, Borders & Logistics, IBM

TRUST IN A DIGITAL WORLD

New business models often require companies to share data. As more companies seek strategic cross-industrial and intra-industrial partnerships, how can the industry work together to generate trust between parties?



KD ADAMSONFuturist
Futurenautics



THOMAS
WILHELMSEN
CEO, Wilh. Wilhelmsen
Group



REMI ERIKSENGroup President & CEO
DNV GL



MARCO RYAN Chief Digital Office Wärtsila





TAKE AWAYS & CLOSING REMARKS

REFLECTIONS

One representative from each panel will reflect on key takeaways from the conference.



LEIF HØEGHDirector
Höegh Capital Partners



DR. NIKOS TSAKOS President & CEO, Tsakos Energy Navigation / Chairman INTERTANKO



STURLA HENRIKSEN Managing Director, Norwegian Shipowners' Association



NEXT GENERATION SHIP AWARD

The Next Generation Ship Award honours the most promising design for ships that will be at sea in the coming decade, with the ship project demonstrating the greatest advances and innovation in design receiving the award. The design is assessed with respect to energy efficiency, innovation, suitability and flexibility, technology utilization, safety and security and environmental sustainability. All ship types are given equal consideration, regardless of size or segment. DNV GL returns as Nor-Shipping's partner for this award, lending its industry expertise.

The Next Generation Ship Award winner 2015:

X-STERN

The winner in this category, Ulstein's X-Stern, is a design feature for DP-equipped vessels that increases operability through positive effects on station-keeping and wave response in harsh conditions. Developed for vessels dependent on the best possible motion characteristics, it has a sloping and higher stern, allowing for a sharp stern shape in which the transom plate is replaced by a pointed aft. With the X-Stern, a vessel can stay positioned with the stern facing towards the weather, even in harsh conditions.

ENERGY EFFICIENCY AWARD

The Energy Efficiency Award pays tribute to the ship with the greatest contribution towards energy efficiency in relation to its function or operation. This award addresses more than emissions, focusing on the root of the problem rather than its consequence. Partnering with Nor-Shipping for this award is the International Chamber of Shipping (ICS).

The Energy Efficency Award winner 2015:

HARVEST FROST

Harvest Frost is a 95,000 dwt bulk carrier designed by Mitsubishi Heavy Industries, built by Oshima Shipbuilding and delivered to Archer Daniels Midland USA on October 29, 2014. MHI provided most of its innovative features, including the conceptual design, various green technologies and the Mitsubishi Air Lubrication System. The vessel also features a new bow shape designed to reduce wave-making resistance. For propulsion, it has adopted an innovative system that effectively converts the main engine power into propulsion power by positioning fins forward of the propellers and placing special grooves in the propeller boss cap.

YOUNG ENTREPRENEUR AWARD

The Young Entrepreneur Award is part of the joint Nor-Shipping/YoungShip effort to further develop Nor-Shipping as an arena for the next generation. Open to nominees from all segments of the industry, it honors an under 40-year-old professional who has founded a successful company that spearheads challenges or solutions in a new way. YoungShip, the fast-growing international organization for young maritime professionals, is Nor-Shipping's partner and the administrator of the award.

The Young Entrepreneur Award winner 2015:

BOYAN SLAT – The Ocean Clean-Up (Netherlands)

The winner Boyan Slat, founder and CEO of The Ocean Cleanup, combines technology and entrepreneurship to tackle global issues of sustainability. After diving in Greece in 2011 and coming across more plastic bags than fish, he wondered: why can't we clean this up? He then devised a system with an array of floating barriers catching and concentrating the debris to enable a platform to efficiently extract the plastic afterwards. In 2013, he dropped out of his aerospace engineering studies to found The Ocean Cleanup. In 2014, the concept turned out to be a technically feasible and financially viable method to clean up half the Great Pacific Garbage Patch in 10 years' time. Raising \$2.2 million through crowdfunding, the organization was able to enter the pilot phase of the project.



A new trophy designed by Hadeland Glassverk will be presented by His Royal Highness Crown Prince Haakon of Norway to the 2017 Award winners.





